

# **Asset Management: Impact and Opportunity**

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 The Asset Leadership Network is a not for profit trade association focused on impacting asset management across all industries, markets, and sectors that are dependent on assets to achieve strategic organizational objectives.





# What are you going to do with all this amazing information that has been presented?

Key word?

Do



# Simple

So much excellent information presented here!

Complexity and depth

 Recommendation: Understand Asset Management in a simple way, so you can explain it in a simple way



# Simple means understanding

- "I didn't have time to write a short letter, so I wrote a long one instead."
  - Mark Twain



#### A Caution

All Models Are Wrong.

- Some models are useful.
  - Tony McGrail of Doble

The aphorism is generally attributed to the statistician George
 Box



#### All Organizations Need Three Things...

Human Resources

People



#### All Organizations Need Three Things...

Human Resources

People

Finance

Money



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Human Resources

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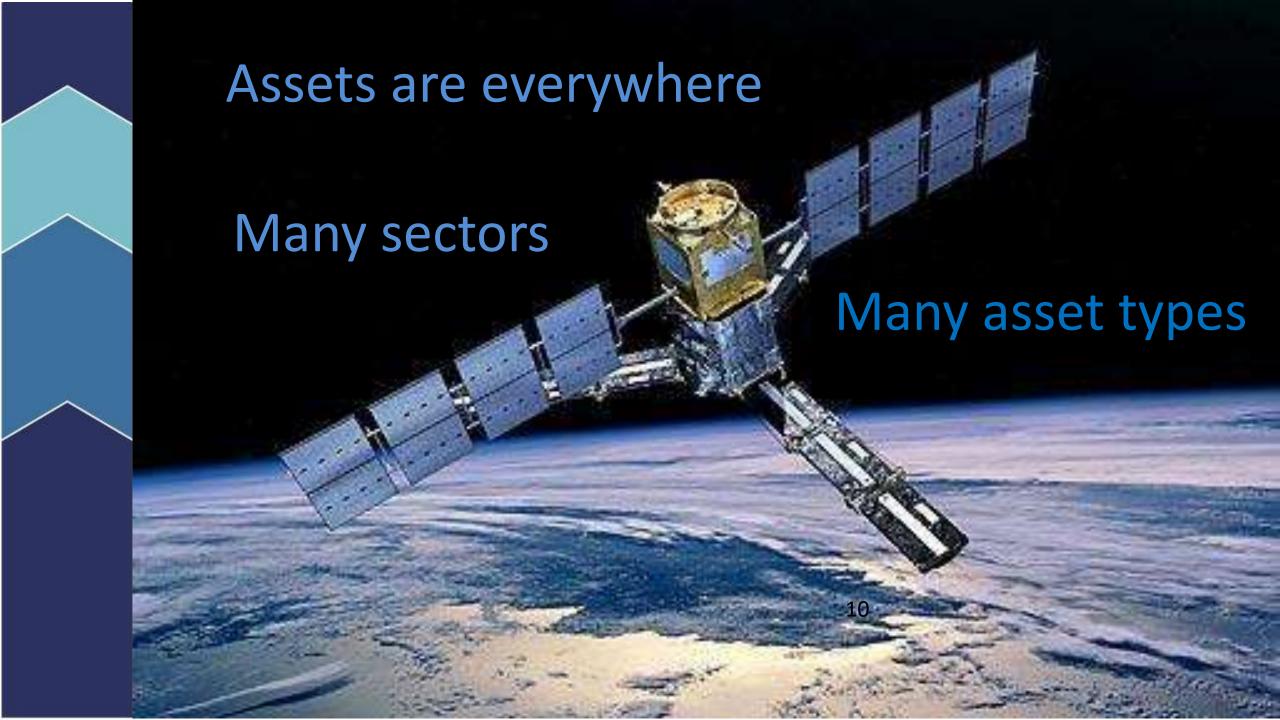
Finance

Money

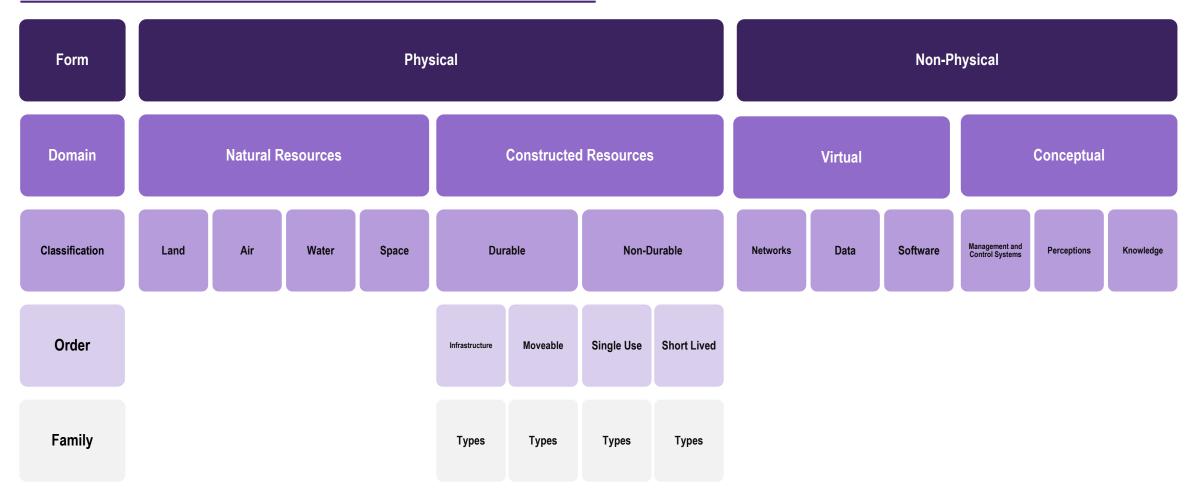
Asset Management

Stuff





# Focus Area 1: Asset Taxonomy



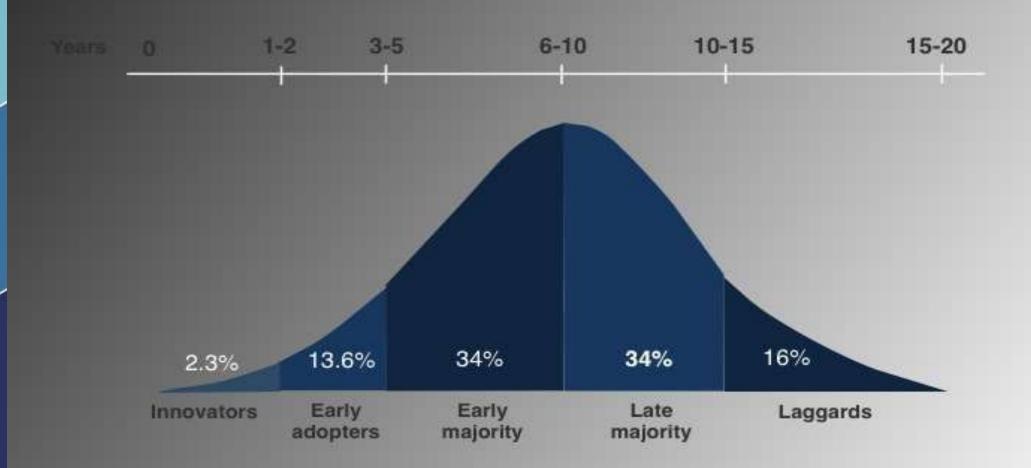




#### **ISO 55K Series**

- Required by government policies in:
  - Great Britain
  - Canada
  - Australia
  - Netherlands
  - Columbia
  - and others...

# The Technology Adoption Curve



Note: On average, a company will need at least 6-10 years in a market to establish market category dominance



# Asset Management News

RON JOHNSON, WISCONSIN, CHAIRMAN

JOHN McCAIN, ARIZONA ROB PORTMAN, OHIO RAND PAUL, KENTUCKY JAMES LANKFORD, OKLAHOMA MICHAEL B. ENZI, WYOMING JOHN HOEVEN, NORTH DAKOTA STEVE DAINES, MONTANA CLAIRE McCASKILL, MISSOURI THOMAS R. CARPER, DELAWARE JON TESTER, MONTANA HEIDI HEITKAMP, NORTH DAKOTA GARY C. PETERS, MICHIGAN MARGARET WOOD HASSAN, NEW HAMPSHIRE KAMALA D. HARRIS, CALIFORNIA

United States Senate

CHRISTOPHER R. HIXON, STAFF DIRECTOR
MARGABET E DALIM MINORITY STAFF DIRECTOR

COMMITTEE ON
HOMELAND SECURITY AND GOVERNMENTAL AFFAIRS
WASHINGTON, DC 20510-6250

May 17, 2017

The Honorable Gene L. Dodaro Comptroller General U.S. Government Accountability Office 441 G Street, NW Washington, DC 20548

2017-05-17 GAO Federal Property Request.pdf



# "Before the Federal Government embraces 55000, we ask that GAO access how ISO 55000 works in practice."

- "a) Identify examples of foreign and domestic agencies that have implemented ISO 55000 and describe their efforts.
- b) Access any evidence of improved management or efficiencies from the application of ISO 55000
- c) Describe any remaining challenges to implementing ISO 55000 and the steps countries and agencies are taking to address them."



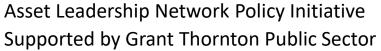
#### GAO19-57

FEDERAL REAL PROPERTY ASSET MANAGEMENT:
 Agencies Could Benefit from Additional Information on
 Leading Practices, 2018

https://assetleadership.net/wp-content/uploads/2018/11/gao-study.pdf



# **US National Asset** Leadership Strategy (NALS)





Taxonomy

Scope

National Objectives

Stakeholders

Asset Management Objectives

• Information Management

Performance Evaluation

• Improvement



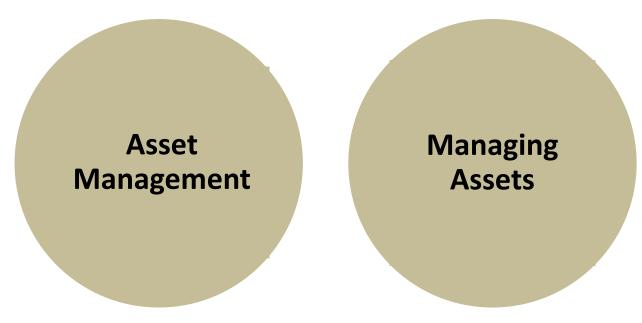


# Asset Management

The coordinated activity of an organization to realize value from assets



# TC/251 Convention



Asset management is not managing assets

**Asset Leadership Netwo** 

## Asset Management System

- Management system for asset management whose function is to establish the asset management policy and asset management objectives
- Spans strategy and tactics, leading to processes impacting assets



- Operations is about the assets
  - Maintenance
  - Purchasing
  - Logistics
  - Warehousing
  - Operators

**Operations** 

The asset lifecycle



- Tactics is about the information
  - Data collection
  - Data analytics
  - Geospatial
  - Reliability
  - Engineering
  - Supply chain



**Asset information** 

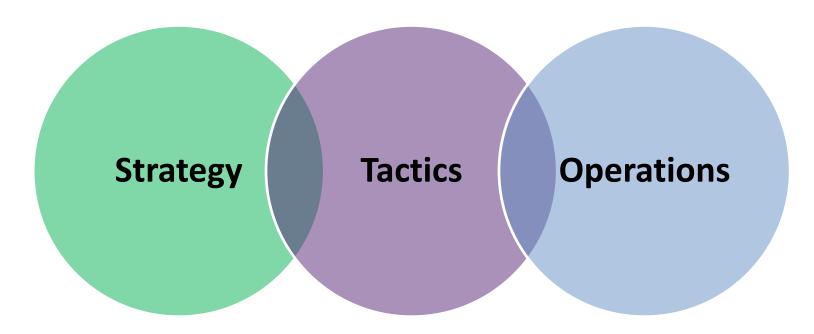




- Strategy is about value
  - Budgeting
  - Funding prioritization
  - Leadership
  - Long term planning

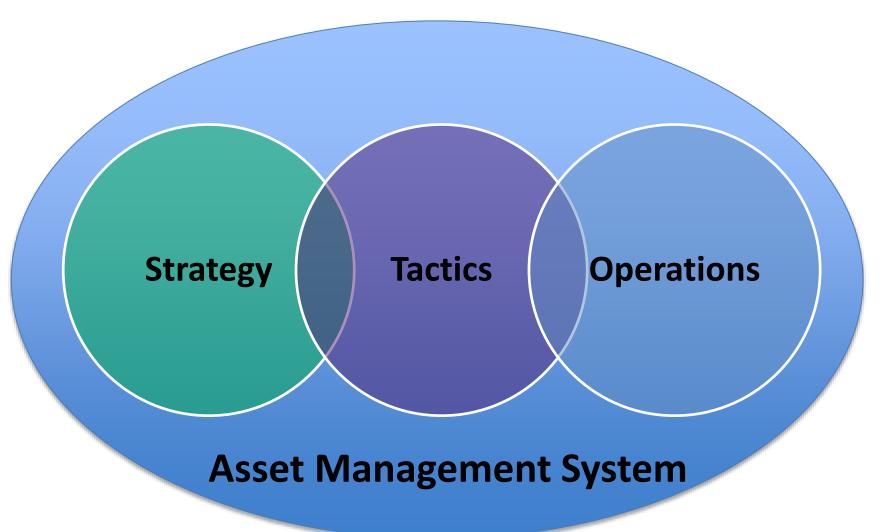
Value from assets





 Asset information integrates asset management and creates the asset management system







#### What's next?

In some cases, initiatives are struggling because of a lack of awareness of Asset Management

What Impact can we have in these areas?

What are the leadership opportunities?

What about an accelerated approach?

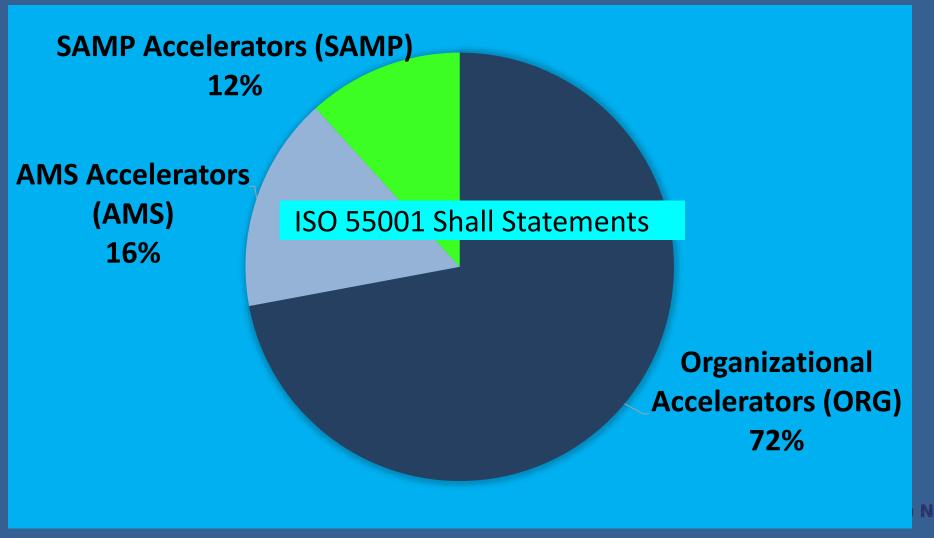


#### **A55K**

- ALN ISO 55000 Professional Certification
  - Enables individuals to effectively participate in ISO 55000 implementations in their organizations
  - Plays well with other training and certification opportunities



# Accelerated Approach AIM4AMS





#### AIM4AMS

- Accelerated Implementation Methodology for Asset Management Systems
- Shortened implementation timeframe for many organizations
- More focus on training and facilitating
- Less focus on consulting
- Builds on existing organizational systems and strengths
- Less repetition and duplication
- More clarity, less uncertainty



## Crucial Issues of the Future

The Environment



- California wildfires
  - Failure of Asset Management
  - PG&E electricity business blamed
- PG&E is ISO 55001 Certified
  - First in the US
  - For their gas business only
  - Because they had a previous disaster related to their gas distribution
- Conclusion: Scope is very important!!!

#### Crucial Issues of the Future

Wealth Distribution





**ASCE Infrastructure Report Card:** 

USA Gets a D+









































Assets Play a BIG Part



#### Crucial Issues of the Future

The Human-Machine Interface



# IoT



What can I help you with?

# IIOT





#### What will the future look like?

- Sapiens (and other books) by Yuval Noah Harari
  - The line between human and machine is becoming blurred
- Even now...
  - I have bionic eyes
  - My brother has a bionic knee

What will be the results of nanotechnology?



# Impact and Opportunity Asset Management

• It's simple

It's important

• It's the future



Asset Management is becoming a normal way to think about things

And all of us are the experts



# **Impact and Opportunity**

#### **Your Impact**

- Use the ideas and information you've collected
- Follow up with contacts you've made
- Act know that you can make a difference

#### **Your Opportunities**

- Look for win-win-win solutions
- Stretch your knowledge and comfort level
- Be the catalyst. If not you, then who?



#### **Gracias!**

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